Corporation of the City of Cambridge
Council Meeting
Addendum

Date: Tuesday, September 12, 2023, 6:30 p.m.
Location: Council Chambers

To increase delegate accessibility, this meeting will be held as a hybrid meeting with both in-person and virtual attendance options. Register to appear as a delegation by visiting: https://forms.cambridge.ca/Delegation-Request-Form. Members of the public can choose to delegate in-person or by telephone. Alternative formats and communication supports are available upon request.

Closed Session will occur at 5:30 p.m.

Members of the public wishing to speak at Council may complete the Delegation Request Form no later than 12:00 p.m. on the day of the meeting for Council Meetings occurring at 6:30 p.m.

All written delegation submissions will form part of the public record.

4. Presentations

*4.1 Jenna Brown-Jowett, Director of Corporate Strategy re: 23-041-CRE 2024-2026 Strategic Plan- Key Components

*4.2 Andrea Sinclair, MHBC Planning re: 23-197-CD – 499 Dundas Street North Official Plan Amendment and Zoning By-law Amendment Recommendation Report

*4.3 Jacqueline Hannemann, Senior Planner re: 23-197-CD – 499 Dundas Street North Official Plan Amendment and Zoning By-law Amendment Recommendation Report

5. Delegations and Consideration of Related Reports

*5.1 Katie Watson, The Rotary Club of Cambridge (Preston-Hespeler) re: Request to install Peace Pole

*5.2 Family Violence Project Waterloo Region re: Motion re: Declaring Intimate Partner Violence (IPV) an epidemic

*5.3 Kim Decker, YMCA Cambridge re: Motion re: Declaring Intimate Partner Violence (IPV) an epidemic
6. Closed Session
That in accordance with section 239 (2) (c), (d) (e), (f), and (k) of the Municipal Act, 2001, Council to convene in Closed Session to consider the following subject matters:

(c) a proposed or pending acquisition or disposition of land by the municipality or local board (Potential lease of land);

(d) labour relation or employee negotiations (Confidential Verbal Update re: Governance Matter);

(e) litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board (Legal opinion on a settlement offer);

(f) advice that is subject to solicitor-client privilege, including communications necessary for that purpose (Legal opinion on a settlement offer);

(k) a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board (Potential lease of land) (Legal opinion on a settlement offer).

13. Correspondence

*13.1 Rotary Club of Cambridge (Preston-Hespeler) re: Request to install Peace Pole
Agenda

1. Strategic Plan- Project Status Update
2. Strategic Plan- Key Components
3. Next Steps
Strategic Plan Development Road Map

Phase 1: Understand and Align
1. Understand current Strategic Plan performance
2. Council workshop #1
   - Orientation to our current plan
3. Council report
4. Finalize scope of update
5. Engagement strategy
6. Scoping of longer-range business plan
7. Business plan process and guidebook

Phase 2: Collaborate & Create
1. Project kick-off
2. Council workshop #2
   - Gap analysis
3. Council Focus Groups
4. Council report
   - Endorsement of key components
5. Staff leadership consultation
   - Requirements gathering to create education and resources for Strat Plan adoption

Phase 3: Build for Success
1. Measurement/reporting framework
   - Success measures, and outcome metrics/targets
2. Council Workshop #3
   - Measures of success
3. Implementation plan
4. Communication plan
5. Launch & education plans
6. Strategic Plan document update and Strategy on a page visual
7. Council report and approval

Phase 4: Enable
1. Internal/external launch
2. Communications
3. Training roll-out
4. Monitoring and reporting begins

Key Milestones
- Measurement/reporting framework
- Success measures, and outcome metrics/targets
- Measures of success
- Implementation plan
- Communication plan
- Launch & education plans
- Strategic Plan document update and Strategy on a page visual
- Council report and approval

Launch, implementation & education begins

---|---|---|---|---|---|---|---|---|---|---|---|---|---
Council #1 | Council #2 | Council #3 | CLT/ SMT final review | Council Approval

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Key Components - Background

- A Strategic Planning workshop was held with Council on June 8th
  - The recommendations following the workshop were:
    - Editing wording related to aspects of the goals, objectives and strategic actions (to enhance, add clarity and reflect changes)
    - Developing a vision description (to further articulate what Council and staff will strive to achieve over the next four years)
    - Updating the corporate value behaviour descriptions (to add additional context)

- Three additional Council focus group sessions were held in July with Council

- Additional feedback was collected during the focus groups and incorporated into 23-041-CRE Appendix A – Draft 2024-2026 Strategic Plan Key Component Content
Why Endorsement is important

• They key components of the Strategic Plan include the mission, vision, vision description, values, value behaviour descriptions, goals, objectives, strategic actions

• Obtaining Council’s endorsement of the key components of the 2024-2026 Strategic Plan will confirm the final content and will enable important implementation planning work to continue, including the development of:
  o A new Strategic Plan designed document and other visual aides
  o Launch, education and communication material
  o A measurement and reporting framework to define how we measure, monitor and report on the progress of the plan
Next Steps

- Procurement of a consultant to assist with measurement/reporting framework development (what does success look like and how will we measure and report on it)
- Ongoing staff engagement on the development of educational tools and templates
- Implementation planning
- Communication strategy development
Surrounding neighbourhood contains a broad mix of residential and non-residential uses.

Site within close proximity of key services and amenities including:

- Existing transit on Dundas Street N. and existing cycling routes.
- Food Store and Restaurants
- Manchester Public School and Galt Collegiate Institute
- Parks and green spaces
Lands will be located within a Major Transit Station Area once Phase 2 of the ION is in place. The planned “Delta” station is 140 metres from the subject lands.
A six (6) storey multiple residential building with a total of 60 residential units

A mix of one and two bedroom units with the majority of units being two bedroom.

Structured parking including tandem parking available for two bedroom units.

Bicycle parking that exceeds current requirements.

Rooftop and ground floor amenity areas.

Access from Jarvis and Easton Street.
POLICY CONFORMITY

Provincial Policy Statement
• Represents efficient use of land and results in the infill of underutilized land within an urban area
• Introduces multiple residential unit types within a settlement area
• Contributes to a mix and range of housing types
• Utilizes existing infrastructure (transportation, servicing, transit)

Growth Plan for the Greater Golden Horseshoe
• Located in the Built Up area of the Region in an identified intensification area
• Assists the Region in achieving their intensification target
• Contributes a range and mix of housing options
• Located within a future Major Transit Station Area (MTSA)
Region of Waterloo Official Plan

• Designated as *Built-Up Area*

• Supports the regions planned community structure by developing within the built up area where 45% of residential growth is targeted

• Supports urban area and energy conservation policies including promoting compact development, active transportation and optimizing the use of existing infrastructure
POLICY CONFORMITY

City of Cambridge Official Plan

- Designated *Business Industrial* but located within a *Regeneration Area*. Regeneration Areas are areas where transition in use away from industrial is anticipated and supported.

- Proposal supports infill, Intensification and redevelopment policies

- Within regeneration areas a building height of 8 storeys is permitted. The proposed six storey building is within existing height permissions.
<table>
<thead>
<tr>
<th>Current Use of Property</th>
<th>Proposed Use of Property</th>
</tr>
</thead>
<tbody>
<tr>
<td>Single storey fast food restaurant.</td>
<td>Six (6) storey multiple residential building with a mix of one and two bedroom units, totaling 60 residential units</td>
</tr>
</tbody>
</table>
| Underutilized lots | Infill of an underutilized parcel of land in the Built-Up area that will:  
  1) Introduce more housing options to the area;  
  2) Support intensification targets and growth policies;  
  3) Support existing transit;  
  4) Utilize existing public services;  
  5) Provide for a mix of unit sizes including 1 and 2 bedroom units;  
  6) Support affordable housing initiatives through affordable housing contribution. |
• Additional bicycle parking spaces added (indoor and outdoor).
• Tandem spaces increased from 10-16 with 6 new tandem spaces provided in underground parking level.
• Addition of rooftop amenity room.
• 6’ privacy screen proposed along rooftop terrace to minimize overlook on residential neighbourhood to the north.
View internal to site illustrating pedestrian promenade from Ainslie Street to courtyard and main entry to lobby.
CONSIDERATION OF PUBLIC AND AGENCY COMMENTS

- Additional bicycle parking has been added to further justify the reduction in parking. Additional tandem spaces have also been accommodated.

- Planning policy staff suggested increase height in exchange for affordable units. Building height has remained at six storeys as some residents raised concerns about the building height. The developer has committed to providing an affordable housing contribution for both this project and their Mill Creek / Liberty Drive project.

- There was a request to consider terracing of the upper floor of the building. This was explored but ultimately could not be accommodated. Instead the rooftop amenity area has been redesigned with a substantial privacy wall. The building height remains under the maximum permission.

- Other technical comments have been addressed through the more detailed site plan design.
Residential infill development proposed within:

- Built-up Area
- Regeneration Area
- Major Transit Station Area (MTSA)
Proposed Official Plan Designation:
High Density Residential with Site Specific Policy 8.10.97

<table>
<thead>
<tr>
<th>Development Standard</th>
<th>Existing Official Plan Requirement for High Density Residential</th>
<th>Proposed Site specific</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maximum Floor Space Index (FSI) Density</td>
<td>2.0 FSI</td>
<td>3.5 FSI</td>
</tr>
</tbody>
</table>
Proposed Zoning: Multiple Residential (RM3) with site specific provision and a holding provision for a Record of Site Condition

<table>
<thead>
<tr>
<th>Development Standard</th>
<th>Existing Zoning By-law 150-85</th>
<th>Proposed (H)RM3 s.4.1.440</th>
</tr>
</thead>
<tbody>
<tr>
<td>Minimum lot frontage</td>
<td>30 metres</td>
<td>29.5 metres</td>
</tr>
<tr>
<td>Maximum density (dwelling units per net residential hectare)</td>
<td>75</td>
<td>377</td>
</tr>
<tr>
<td>Minimum front yard setback</td>
<td>6 metres</td>
<td>4 metres</td>
</tr>
<tr>
<td>Minimum exterior side yard setback</td>
<td>6 metres</td>
<td>3.5 metres</td>
</tr>
<tr>
<td>Minimum interior side yard setback</td>
<td>9 metres</td>
<td>5.5 metres</td>
</tr>
<tr>
<td>Minimum rear yard setback</td>
<td>9 metres</td>
<td>4.5 metres</td>
</tr>
<tr>
<td>Minimum landscaped open space</td>
<td>30%</td>
<td>20%</td>
</tr>
<tr>
<td>Required parking</td>
<td>75 spaces</td>
<td>53 spaces</td>
</tr>
<tr>
<td>Required loading space</td>
<td>1 space</td>
<td>0 spaces</td>
</tr>
</tbody>
</table>
Recommendation

It is the opinion of Planning Staff that the proposal is consistent with Provincial, Regional and City policy.

The proposal represents good planning.

Planning Staff recommends approval of the proposed Official Plan and Zoning By-law Amendments.
Declaring Intimate Partner Violence an Epidemic in the City of Cambridge

Presented by members of the Family Violence Project
The Family Violence Project of Waterloo Region

• Launched in 2006

• 12 partner agencies

• Collaboration focused on reducing and preventing IPV

• **Speakers:**
  
  Jennifer Hutton  
  CEO Women’s Crisis Services of Waterloo Region

  Amy Hachborn  
  S/Sgt. WRPS – Intimate Partner Violence Unit

  Christine Taylor  
  Manager of Sexual Assault Domestic Violence Treatment Centre – St. Mary’s General Hospital

  Lisa Akey  
  Director of Counselling, Camino Wellbeing and Mental Health
C.K.W. Inquest

- Occurred September, 22, 2015
- Deaths of Carol CULLETON, Anastasia KUZYK and Nathalie WARMERDAM
- Common intimate partner
- Inquest held June 2022
- Testimony from witnesses, VAW workers, experts and survivors
- 86 recommendations delivered to the Government of Ontario
IPV in City of Cambridge

Waterloo Regional Police Service – 2012-2022

- Average 20,870 calls for service = 2,087 + calls per year
- Average almost 6 calls per day
- 11,020 charges laid = average of 1,102 per year
- 30% of total charges laid for IPV in Waterloo Region
- 12 victims of Homicide, Attempt Homicide and Manslaughter
Women’s Crisis Services of Waterloo Region – 2021-2022

• 284 clients in Regional outreach program were from Cambridge

• 115 clients stayed at Haven House

• 90 children stayed at Have House

***Crisis support 519-742-5894 (Kitchener/Waterloo) and 519-653-2422 (Cambridge)***
Camino Wellbeing and Mental Health

- Camino/Counselling Collaborative support more than 1800 affected by IPV per year
- Family and relationship conflict:
  - Dramatic increase in request for counselling since 2020
  - 3rd most reason people seek counselling (after anxiety and depression)
- 33% of IPV incidents witnessed by children
- Long term health & emotional consequences
- Potential for cycle of intergenerational violence
**Sexual Assault/Domestic Violence Treatment Centre**

- Since 2020, marked increase in the levels of violence and injury to victims attending hospital

- Prior to 2020, assault with a weapon, strangulation or forcible confinement, not commonplace. Now routine.

- January 2022 - June 2023 = 107 cases of acute IPV, 234 cases of sexual violence

- January 2022 - June 2023 = 140 IPV and 50 sexual violence survivors accessed counselling

***30-70% of victims do NOT seek help***
Recommendation #1 – IPV Declared an Epidemic

“The Government of Ontario should formally declare intimate partner violence as an epidemic”

- **Epidemic:** Affecting or tending to affect a disproportionately large number of individuals within a population, community, or region at the same time (Merriam-Webster Dictionary)

- Lanark County Council – December 21, 2022

- 45+ municipalities – City of Ottawa, Durham Region, Burlington City Council, Peel Region, City of Toronto, City of Hamilton, City of Kitchener
**Reasons to Declare**

- Reminder to victims of IPV and families – City Council here to support
- Notice to offenders – they will be held accountable
- Encouragement to those who work in IPV and VAW field
- City of Cambridge continues its tradition of leadership
- No cost, but immense value – local conversation, provincial movement
Intimate Partner Violence thrives in shadow and silence. Help us bring it into the light by joining your voice with ours as we advocate for change.

Thank you!
September 11, 2023

The City of Cambridge

Attn: Clerks Division

Re: Peace Pole installation

Dear Cambridge City Council,

The Rotary club of Cambridge Preston-Hespeler would like to install a Peace Pole. Peace Poles are an iconic symbol of, May Peace Prevail On Earth International, founded in Japan over fifty years ago. Over the decades, Peace Poles which carry the message **May Peace Prevail On Earth** have been planted by supporters the world over in every region and continent on earth.

We would like to install the pole at the Rotary bench on the pathway at the end of hammer st in Hespeler. Right after the Our Lady of Fatima school.

The peace pole is 5’ tall by 4” wide and 4” deep. To install the pole we need to dig a one foot deep hole, fill with cement and place the pole in the cement. We would like to install this pole on October 12th 2023 at noon.

Thank you for your support on this world wide inactive to have peace prevail on earth.

Sincerely,

Katie
Peace Committee Chair
Rotary Cambridge Preston-Hespeler